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Managing Project Uncertainty 2017-03-02 dealing effectively with uncertainty requires today s project manager to be familiar with a broad spectrum of strategies encompassing both hard and soft methods this theme of unified thinking i e the need to selectively draw upon a wide range of strategies in any given situation will differentiate the book from its contemporaries by picking up where traditional risk management techniques begin to fail it brings together leading edge thinking from a variety of disciplines and shows how these techniques can be used to conquer uncertainty in projects the ability to make good decisions when faced with uncertainty is the real challenge it is a universal truth that a decision is only as good as the information it is based on but good information is often hard to come by and all projects are vulnerable to the unknown and the unknowable thus uncertainty becomes the sworn enemy of the project manager wherever we try to analyse quantify plan and act uncertainty lies in wait to surprise us with its ambiguity and unpredictability it lurks in every stage of the project lifecycle in the planning how long will this really take the initiation this isn t the situation i expected the execution who could have foreseen that happening and even the completion of a project where are the expected benefits but managing uncertainty is a lot more than just applying risk management techniques it requires a deep appreciation of how uncertainty arises and by recognising its different guises the appropriate strategies can be formulated if we can learn how to reduce uncertainty we can make better management decisions and increase the chances of the project succeeding this book addresses five key questions why is there uncertainty in projects how do you spot the symptoms of uncertainty preferably at an

early stage what can be done to avoid uncertainty what strategies can be used to deal with project uncertainty how can both the individual and the organisation learn to cope more effectively in the future the reader is assumed to be a either a project management professional or a senior manager looking for ways to improve project management strategy within their organisation as such a foundation in project management basics is assumed although not essential the book then builds on this by exposing new ideas and concepts and shows how these can be harnessed to tackle uncertainty in its many guises **Managing Uncertainty** 2012-10-04 a guide to understanding and responding to business uncertainty in the twenty first century managing uncertainty has become a new business imperative technological discontinuities regulatory upheavals geopolitical shocks abrupt shifts in consumer tastes or behavior and many other factors have emerged or intensified in recent years and together conspire to undermine even the most carefully constructed business strategies managing uncertainty strategies for surviving and thriving in turbulent times addresses these new challenges assessing the sources of business turbulence how to classify uncertainty and the different ways in which uncertainty can be embraced to allow greater innovation and growth drawing on examples from around the world the book presents the most recent ideas on what it means to manage uncertainty from practitioners academics and consultants addresses the challenges of managing uncertainty in business presents a step by step guide to managing business uncertainty draws examples from major international companies including intel procter gamble siemens boeing philips ford apple and many more written for business leaders and managers looking for new ways to ensure that their businesses continue to thrive in a world of increasing complexity managing uncertainty presents new and innovative ideas about reducing risk by understanding difficult to predict shifts

Managing in Uncertainty: Theory and Practice 2013-04-17 this book provides a new point of view on the subject of the management of uncertainty it covers a wide variety of both theoretical and practical issues involving the analysis and management of uncertainty in the fields of finance management and marketing audience researchers and professionals from operations research management science and economics

Managing in Uncertainty 2015-03-24 the reality of everyday organizational life is that it is filled with uncertainty contradictions and paradoxes yet leaders and managers are expected to act as though they can predict the future and bring about the impossible that they can transform themselves and their colleagues design different cultures choose the values for their organization be innovative control conflict and have inspiring visions whilst managers will have had lots of experiences of being in charge they probably realise that they are not always in control so how might we frame a much more realistic account of what s possible for managers to achieve many managers are implicitly aware of their messy reality but they rarely spend much time reflecting on what it is that they are actually doing drawing on insights from the complexity sciences process sociology and pragmatic philosophy chris mowles engages directly with some principal contradictions of organizational life concerning

innovation culture change conflict and leadership mowles argues that if managers proceed from the expectation that organizational life as inherently uncertain and interactions between people are complex and often paradoxical they start noticing different things and create possibilities for acting in different ways managing in uncertainty will be of interest to practitioners advanced students and researchers looking at management and organizational studies from a critical perspective

<u>Managing Uncertainties in Networks</u> 2004 despite sophisticated technology and knowledge the strategic networks and games required to solve uncertainties becomes more complex and more important than ever before

Organizational Risk Management 2022-07-05 every organization faces difficult decisions when managing risk and the potential consequences of its manifestation for a more thorough outlook on risk organizations should also evaluate and engage with its advantages organizational risk management managing for uncertainty and ambiguity covers a series of perspectives that represent both causal and interpretative frameworks these perspectives shed light on how organizational structures and processes adapt amid a complex dynamic organizational environment in an effort to manage and exploit the accompanying risks of that environment this volume will oftentimes challenge the expectation for and utility of clarity in crisis situations thereby favoring uncertainty and ambiguity as the necessary conditions to exploit organizational risk and explore opportunities that rely on interpretation learning and knowledge among individuals the ultimate objective of organizational risk management

managing for uncertainty and ambiguity is to promote discussion among practitioners and organizational scholars who venture to understand organizational risk setting such a goal is to essentially practice what this volume shall inevitably preach engage one another in order to proactively monitor and respond to risk strengthening ties along the bridge between practice and science will be a welcomed consequence of this volume Management of Uncertainty 2009-09-17 as i write the financial systems of the world are collapsing with still no clear indication of what the consequences will be and which measures should be taken to avoid such a crisis in the future there seems to be agreement though that the financial instruments introduced in the past few decades entailed far too much complexity and uncertainty and that there was too little regulatory control over the use of these instruments management of uncertainty with the aim of achieving self control is the core concern of this book it was not written with a focus on financial systems but many concepts developed in this book are applicable to this field as well the neric principles of reducing maintaining or increasing uncertainties in view of the different contingencies an organization is faced with the fundamental issue of how much control is possible and who should be in control and the question of how much and what kind of regulation is necessary with the overall aim of finding an appropriate balance between system stability and flexibility are at the centre of heated debates on the future of finance Managing Risk and Uncertainty 2015-11-13 a comprehensive framework for assessing strategies for managing risk and uncertainty integrating theory and practice and synthesizing insights from many fields this book offers a framework for making decisions under risk and uncertainty synthesizing research from economics finance decision theory management and other fields the book provides a set of tools and a way of thinking that determines the relative merits of different strategies it takes as its premise that we make better decisions if we use the whole toolkit of economics and related fields to inform our decision making the text explores the distinction between risk and uncertainty and covers standard models of decision making under risk as well as more recent work on decision making under uncertainty with a particular focus on strategic interaction it also examines the implications of incomplete markets for managing under uncertainty it presents four core strategies a benchmark strategy proceeding as if risk and uncertainty were low a financial hedging strategy valuable if there is much risk an operational hedging strategy valuable for conditions of much uncertainty and a flexible strategy valuable if there is much risk and or uncertainty the book then examines various aspects of these strategies in greater depth building on empirical work in several different fields topics include price setting real options and monte carlo techniques organizational structure and behavioral biases many chapters include exercises and appendixes with additional material the book can be used in graduate or advanced undergraduate courses in risk management as a guide for researchers or as a reference for management practitioners

<u>Managing Uncertainty in Organizational Communication</u> 2014-04-04 this book examines uncertainty reduction theory urt and research applicable to organizational settings it

proposes a model for a theory of managing uncertainty tmu for scholars students in organizational interpersonal group communication

Business Strategy 2014 emphasising that firms face uncertainties and unknowns this book argues that the core of strategic thinking and processes rests on the organization and its leaders developing newly imagined solutions to the opportunities that these uncertainties open up it presents new approaches for managers consultants strategy teachers and students

Managing Under Uncertainty 2012 managing the unknown offers a new way of looking at the problem of managing projects in novel and unknown environments from europe s leading business school this book shows how to manage two fundamental approaches that in combination offer the possibility of coping with unforeseen influences that inevitably arise in novel projects trial and error learning allows for redefining the plan and the project as the project unfolds selectionism pursues multiple independent trials in order to pick the best one at the end managing the unknown offers expert guidelines to the specific project mindsets infrastructures and management methods required to use these project management approaches and achieve success in spite of unforeseen obstacles this book equips readers with causal explanations of why unforeseeable factors in novel projects make traditional project planning and project risk management insufficient directly applicable management tools that help managers to guide novel and high uncertainty projects real world case studies of both successful and unsuccessful approaches to managing high uncertainty in novel

projects

Managing the Unknown 2011-11-30 in today s world of business uncertainty where globalization deglobalization with the covid 19 pandemic couples with business regulations deregulations fierce new technological advancements have torn apart global frontiers of business this revolution has questioned the traditional style of management this calls for a new way of thinking and talking in the business world in managing these uncertainties dr elendu a management consultant and popular speaker shows how an organization will vault over today s competition through strategic analysis market positioning innovation r d leadership change programs and lead the market through strategic and industrial foresight Managing in the Global Market Uncertainty 2021-11-04 this custom edition is published for the university of newcastle the content in this custom book has been chosen specifically for your course by associate professor martin fitzgerald the information comes from a range of different publications to provide you with a single source of academic writings on managerial decision making

Managing Under Uncertainty 2012-12-15 managing uncertainty mitigating risk proposes that financial risk management broaden its approach maintaining quantification where possible but incorporating uncertainty the author shows that by using broad quantification techniques and using reason as the guiding principle practitioners can see a more holistic and complete picture

Managing Uncertainty, Mitigating Risk 2016-04-20 recent studies in project management

show that the risk management practices are ineffective when an unexpected event takes place risk management is rarely enough to guide how the managers should act in these situations project managers face uncertainty about the new state in the project the effects of the situations on the project outcomes as well as uncertainty about managerial actions and their respective effect this book presents and explains the management methods and principles to successfully address uncertainty to ensure the project performance page 4 of cover

Managing Uncertainty in Projects 2011 emphasising that firms face uncertainties and unknowns this book argues that the core of strategic thinking and processes rests on the organization and its leaders developing newly imagined solutions to the opportunities that these uncertainties open up it presents new approaches for managers consultants strategy teachers and students

Business Strategy 2014 this book studies the variety of organizational strategies selected to cope with critical uncertainties during crises this research formulates and applies an institutional sense making model to explain the selection of strategies for coping with uncertainties during crises to answer the question why some organizations select a rule based strategy to cope with uncertainties whereas others pursue a more ad hoc based strategy it finds that the level of institutionalization does not affect strategy selection in the initial phase of responding to crises that three rigidity effects can be identified in the selection of sense making strategies once organizations have faced the failure of their

selected strategies that discontinuities in the feedback loop of sense making do not necessarily move organizations to switch their sense making strategies but interact with institutionalization to contribute to switching sense making strategies this book bridges the gap between institutional thinking and crisis management theorizing a major step forward in the world of crisis management studies professor arien boin leiden university the netherlands in a world of increasingly complex sociotechnical systems interacting in high risk environments professor lu s analysis of how organizations manage uncertainty is both timely and profound professor louise k comfort director center for disaster management university of pittsburgh usa prof lu greatly enhances our understanding of how organizations cope with uncertainty and make sense of their challenges under the pressures of catastrophe dr arnold m howitt faculty co director program on crisis leadership harvard kennedy school usa this book provides not only a theory of crisis management but also a key concept around which research and practice can be conducted professor naim kapucu director of school of public administration university of central florida usa a generic institutional model for analyzing and managing hazards disasters and crises worldwide professor joop koppenjan erasmus university rotterdam the netherlands this book has done an excellent job in opening the black box of how organizations make sense of the crisis situations they face and develop strategies to respond it should be read by all of us who wish for a peaceful and safe world professor lan xue dean of school of public policy and management tsinghua university china Managing Uncertainty in Crisis 2017-11-07 explains how energy industry firms have hedged

their bets by using paradoxical strategies to cope with the uncertainty around energy prices and climate change

Strategies for Managing Uncertainty 2019-03-28 for thirty years the literature on decision making and planning has been divided into two camps work premised on rational models of choice and work designed to discredit such models the sustained critic of fully rational decision making theories has all ready a long history and a constant message to deliver in practice consequential decision making hardly fulfills the canons of perfect rationality there is also evidence that decision making and planning are not unitary processes although the concept of decision making connotes the idea of a single process making a single choice involves a complex of processing tasks structuring the problem finding alternatives worth considering deciding what information is relevant assessing various consequences and a variety of others the aim of this volume is to bring together and try to inter relate some of the concepts and relevant knowledge from various disciplines concerned with one important aspect of this complex process the management of uncertainty it is hardly necessary to reiterate the case made by numerous authors about our changing and increasingly uncertain world suffice it to say here that it is uncertainty about the future and in many cases about the past and the present also which makes decision making and planning so difficult the management of uncertainty may be defined as the way in which uncertainty is treated and processed in decision making

The Management of Uncertainty: Approaches, Methods and Applications 2012-12-06 a guide

to using the computer to come to terms with the risk insecurity and ambivalence that are encountered in businesses in a wide range of fields matching management techniques with computational equivalents shows how to use both conflicting and confirming evidence from independent sources to induce infer and predict in ways that will improve decision making includes several programs annotation copyright by book news inc portland or Managing Uncertainty 1992-08-01 advanced technology is the cornerstone of modern society some of the reasons for studying the methods and applications of technology are that the subject serves as the basis of our everyday existence we use technology on a daily basis yet we know very little about the underlying concepts we have no introduction to the subject matter no principles of best behavior and no theories it is a time for change and this book fills that need in this book we are going to take a look at the evolving technology of uncertainty getting a handle on uncertainty permits a practitioner to perform in an excellent manner on tasks from management to applied technology modern government such as the intelligence services is exceedingly complicated and uncertainty exists in almost every aspect of their daily lives business and finance have similar requirements so that participants can excel in all aspects of the decisions of everyday business life the ability to deal with uncertainty is based on the methods of combining diverse possibilities into a coherent whole called a frame of discernment then using a methodology known as dempster shafer theory evidence can be evaluated and a basis for decision making can be discerned the effective use of dempster shafer theory is conceptualized through computer methodology once determined to be

unsolvable by experts the methods contained herein have been solved by the author as a visiting professor in switzerland the methods are summarized in a research monograph entitled managing uncertainty and simplified in this book along with an appropriate appendix that introduces the methodology the book is comprised of introductory material followed by appropriate examples in essays that can be read in any order determined by the reader s interests the essays are based on peer reviewed journal articles presented at technical conferences the various essays can be addressed in any order as they are adjusted to fit the needs of practicing professionals harry katzan is a professor author and consultant and enjoys outdoor activities

The Little Book of Managing Uncertainty 2022-08-22 smart companies match their approach to the nature of the threats they face by robert s kaplan and anette mikes the first step in creating an effective risk management system is to understand the qualitative distinctions among the types of risks that organizations face to manage the uncertainty we have to make sense of the unpredictable and the un definable in today s hyper connected business world to manage the uncertainty the managementor toolkit delivers an industry proven framework with step by step approach to manage and reduce uncertainty for any organization Managing Uncertainty 2015-10-30 since i wrote the foreword for the second edition of this book risk management processes have become much more widely used but controversy about what should be done and how best to do it has grown managing risk is a risky business chapman and ward provide an in depth explanation of why it is important to understand and

manage underlying uncertainty in all its forms in order to realise opportunities more fully and enhance corporate performance they show what best practice should look like the implications go well beyond the conventional wisdom of project risk management providing an enlightening new perspective professor tony m ridley imperial college london past president institution of civil engineers chris chapman and stephen ward continue to educate the profession with this masterful exposition of the differences between and the potentials for combinations of risk uncertainty and opportunity particularly welcome is the way they integrate this trio into the project lifecycle the bedrock of project management control and organization peter w g morris head of school and professor of construction and project management university college london chris chapman and stephen ward s books on project risk management have been an essential part of my repertoire for twenty years and they are top of my recommended reading for the courses i do on that subject in this book they have enhanced their previous work to focus on uncertainty management and emphasise more strongly opportunities for improving project performance rather then just identifying what can go wrong a structured process is an essential part of managing project uncertainty and their process is one of the most powerful this book will be added to my repertoire rodney turner professor of project management skema business school lille a profoundly important book with how to manage project opportunity and risk chris chapman and stephen ward take a good thing and make it better members of the project management profession have been influenced for years by their insights into project risk management with this latest instalment

the authors demonstrate that risk and uncertainty needn t be dreaded in fact the reverse side of the risk coin has always been opportunity my sincere appreciation to chapman and ward for turning this particular coin over and showing readers academic and practitioner alike the opportunity embedded in managing projects jeffrey k pinto andrew morrow and elizabeth lee black chair in management of technology sam and irene black school of business penn state erie

How to Manage Project Opportunity and Risk 2011-09-29 society at large tends to misunderstand what safety is all about it is not just the absence of harm when nothing bad happens over a period of time how do you know you are safe in reality safety is what you and your people do moment by moment day by day to protect assets from harm and to control the hazards inherent in your operations this is the purpose of risk based thinking the key element of the six building blocks of human and organizational performance h op generally h op provides a risk based approach to managing human performance in operations but specifically risk based thinking enables foresight and flexibility even when surprised to do what is necessary to protect assets from harm but also achieve mission success despite ongoing stresses or shocks to the operation although you cannot prepare for every adverse scenario you can be ready for almost anything when risk based thinking is integrated into the dna of an organization s way of doing business people will be ready for most unexpected situations eventually safety becomes a core value not a priority to be negotiated with others depending on circumstances this book provides a coherent perspective on what executives

and line managers within operational environments need to focus on to efficiently and effectively control learn and adapt

Risk-Based Thinking 2017-11-13 3 textbook for a course in expert systems if an emphasis is placed on chapters 1 to 3 and on a selection of material from chapters 4 to 7 there is also the option of using an additional commercially available sheu for a programming project in assigning a programming project the instructor may use any part of a great variety of books covering many subjects such as car repair instructions for mostofthe weekend mechanic books are close stylistically to expert system rules contents chapter 1 gives an introduction to the subject matter it briefly presents basic concepts history and some perspectives of expert systems then it presents the architecture of an expert system and explains the stages of building an expert system the concept of uncertainty in expert systems and the necessity of deal ing with the phenomenon are then presented the chapter ends with the description of taxonomy of expert systems chapter 2 focuses on knowledge representation four basic ways to repre sent knowledge in expert systems are presented first order logic production sys tems semantic nets and frames chapter 3 contains material about knowledge acquisition among machine learning techniques a methodofrule learning from examples is explained in de tail then problems ofrule base verification are discussed in particular both consistency and completeness of the rule base are presented

<u>Managing Uncertainty in Expert Systems</u> 2012-12-06 the degree of complexity of the brain mind and the environments in which humans live would predict that mental health clinicians

work in a perpetual state of uncertainty that prediction would be wrong to the contrary in clinical practice our brains exhibit the same pedestrian bias towards irrational certainty 1 5 given the degree of complexity in the field of mental health it is remarkable that we clinicians can assist anyone at all our professional training ratifies the scientific method in an attempt to protect us and those we treat from unwarranted certainty current training however appears to be inadequate to this task the assessment and management of mental disorders across specialists and non specialists alike is associated with ubiquitous feelings of certainty feeling certain despite the degree of inherent complexity and ambiguity feeling certain despite the rudimentary state of empirical knowledge feeling certain despite the absence of technologically objective methods to assist assessment or evaluate treatment results Managing Uncertainty in Mental Health Care 2021 this book is a practical guide to every aspect of managing media businesses written by a team of experts and illustrated with interviews from leading industry players it addresses the unprecedented change and uncertainty facing the industry do newspapers magazines or books have a future will terrestrial television or cable services exist as meaningful players in five years time is there a way to make multiple consumption platforms work together in a way that extracts the revenue needed to support the creation and development of quality content while more and more content is being published fewer and fewer businesses are finding a way to do so profitably and sustainably your answers to these questions that vex your media or entertainment business will depend on your frame a frame based on experience gained in

days that were less uncertain less fluid and much much simpler those frames need to be broken if you are to survive in times of such rapid change this book is based on iese s advanced management program in media entertainment which iese business school has been running in new york and los angeles since 2011 it combines contributions from leading professors and practitioners as well as real life case studies to establish a base upon which you can start to build the set of managerial tools that you will need to manage fast changing media and entertainment businesses

Managing Uncertainty in Complex Models 2014-02-15 statistical uncertainties are pervasive in decisions we make every day in business government and our personal lives sam savage s lively and engaging book gives any interested reader the insight and the tools to deal effectively with those uncertainties i highly recommend the flaw of averages william j perry former u s secretary of defense enterprise analysis under uncertainty has long been an academic ideal in this profound and entertaining book professor savage shows how to make all this practical practicable and comprehensible the distribution string represents a major breakthrough in the communication of risk and uncertainty harry markowitz nobel laureate in economics this is a book written for laymen with enough interesting insights to engage even the most scholarly professional douglas hubbard author of how to measure anything sam savage is the edward tufte of risk matthew raphaelson executive vice president wells fargo a groundbreaking must read for anyone who makes business decisions in the face of uncertainty in the flaw of averages sam savage known for his creative exposition of difficult

subjects describes common avoidable mistakes in assessing risk in the face of uncertainty he explains why plans based on average assumptions are wrong on average in areas as diverse as finance healthcare accounting the war on terror and climate change savage refers to anachronistic statistical jargon as red words which he defines as things that may not be uttered in a singles bar instead he presents complex concepts in plain english green words backed up by interactive simulations at flawofaverages com which connect the seat of the intellect to the seat of the pants savage also presents the emerging field of probability management aimed at curing the flaw of averages through more transparent communication of uncertainty and risk savage argues that this is a problem that must be solved if we are to improve the stability of our economy and that we cannot repeat the recent mistakes of applying steam era statistics to information age risks

Managing Media Businesses 2018-08-12 as its title suggests uncertainty management in information systems is a book about how information systems can be made to manage information permeated with uncertainty this subject is at the intersection of two areas of knowledge information systems is an area that concentrates on the design of practical systems that can store and retrieve information uncertainty modeling is an area in artificial intelligence concerned with accurate representation of uncertain information and with inference and decision making under conditions infused with uncertainty new applications of information systems require stronger capabilities in the area of uncertainty management our hope is that lasting interaction between these two areas would facilitate a new generation of

information systems that will be capable of servicing these applications although there are researchers in information systems who have addressed themselves to issues of uncertainty as well as researchers in uncertainty modeling who have considered the pragmatic demands and constraints of information systems to a large extent there has been only limited interaction between these two areas as the subtitle from needs to solutions indicates this book presents view points of information systems experts on the needs that challenge the uncer tainty capabilities of present information systems and it provides a forum to researchers in uncertainty modeling to describe models and systems that can address these needs

The Flaw of Averages 2009-06-03 some businesses grow and become successful while others stagnate and decline some business adapt to change while others become stuck in the past so what makes the difference all businesses face challenges but what makes the difference depends on their version of social reality social reality is what we do about the physical reality we encounter so how does your current social reality help or hurt you from being successful communicating is how we create social reality which can help to manage uncertainty understanding how communicating works to manage uncertainty can be helpful in making your business more effective managing uncertainty is about how uncertainty motivates our behavior and how we communicate with one another it offers options about how to improve your communicating skills to communicate more effectively with others in a variety of situations increasing your awareness and having more options to manage

uncertainty can help you to be successful innovative and even extraordinary in business *Uncertainty Management in Information Systems* 2012-12-06 very few volumes on competitive strategy deal with the peculiarity of developing country environments fewer still try to bring public policy and business policy together in a way that provides a holistic framework for evaluating strategic decision options this study is about decision making and rivalry between business enterprises in emerging markets it is also about how the social political and economic environments affect how these businesses make decisions the author drawing on his experience in government and industry uses nigeria as a case study addressing the causes of nigeria s prolonged economic stagnation and how this has affected business performance

Managing Uncertainty 2016-06-24 wicked problems are large scale long term policy dilemmas in which multiple and compounding risks and uncertainties combine with sharply divergent public values to generate contentious political stalemates wicked problems in the environmental arena typically emerge from entrenched conflicts over natural resource management and over the prioritization of economic and conservation goals more generally this new book examines past experience and future directions in the management of wicked environmental problems and describes new strategies for mitigating the conflicts inherent in these seemingly intractable situations the book reviews the history of the concept of wicked problems examines the principles and processes that managers have applied explores the practical limitations of various approaches most important the book reviews current thinking

on the way forward focusing on the implementation of learning networks in which public managers technical experts and public stakeholders collaborate in decision making processes that are analytic iterative and deliberative case studies of forest management in the sierra nevada restoration of the florida everglades carbon trading in the european union and management of the ngorongoro conservation area in tanzania are used to explain concepts and demonstrate practical applications wicked environmental problems offers new approaches for managing environmental conflicts and shows how managers could apply these approaches within common real world statutory decision making frameworks it is essential reading for anyone concerned with managing environmental problems Managing Uncertainty, Mitigating Risk 2016 the brief will describe how to develop a risk analysis applied to a project through a sequence of steps risk management planning risk identification risk classification risk assessment risk quantification risk response planning risk monitoring and control process close out and lessons learning the project risk analysis and management process will be applied to large engineering projects in particular related to the oil and gas industry the brief will address the overall range of possible events affecting the project moving from certainty project issues through uncertainty project risks to unpredictability unforeseeable events considering both negative and positive events some quantitative techniques simulation event tree bayesian inference etc will be used to develop risk quantification the brief addresses a typical subject in the area of project management with reference to large engineering projects concerning the realization of large plants and

infrastructures these projects are characterized by a high level of change uncertainty complexity and ambiguity the brief represents an extension of the material developed for the course project risk analysis and management of the master in strategic project management erasmus mundus developed jointly by politecnico di milano heriot watt university edimburgh and umea sweden the brief may be used both in courses addressing project management subjects and by practitioners as a guide for developing an effective project risk management plan

Managing Uncertainty 1998 the notion of uncertainty in expert systems is dealing with vague data incomplete information and imprecise knowledge different uncertainty types which are imprecision vagueness ambiguity and inconsistence need different handling models uncertain knowledge representation and analysis is an essential issue Managing Uncertainty 2010 leading minds and landmark ideas in an easily accessible format from the preeminent thinkers whose work has defined an entire field to the rising stars who will redefine the way we think about business the harvard business review paperback series delivers the fundamental information today s professionals need to stay competitive in a fast moving world harvard business review on managing uncertainty presents leading edge ideas to help managers make strategic decisions in an increasingly uncertain world includes the landmark piece competing for the future by gary hamel and c k prahalad a harvard business review paperback

Wicked Environmental Problems 2012-06-22 macroeconomic turbulence and volatility in

financial markets can fatally affect firm s performance very few firms make serious attempts to inform market participants and other outsider stakeholders about the impact of macroeconomic fluctuations manifested as changes in exchange rates interest rates inflation rates and stock market returns on performance these stakeholders as well as financial analysts must make their own assessments but they generally lack both the required tools and the information to do so worse top management in most firms do not themselves possess the tools to identify whether a change in performance represents a change in the firm s intrinsic competitiveness or a reflection of macroeconomic conditions outside their influence corporate decision making with macroeconomic uncertainty performance and risk management develops and presents in an easily comprehensible way the essential elements of a corporate strategy for managing uncertainty in the macroeconomic environment this macroeconomic uncertainty strategy or must enhances firm value by allowing management and external stakeholders to become better informed about the development of corporate competitiveness in a turbulent macroeconomic environment the must also provides guidelines for how to develop a successful risk management program this research based book includes methods to identify the impact of macroeconomic fluctuations on cash flows and value to develop strategies for macroeconomic risk management to provide informative reports to external stakeholders to evaluate the relative performance of subsidiaries and business units in multinational companies and to evaluate performance for purposes of setting executive compensation and of fulfilling the due diligence requirements in an ma

context the authors use of value based management various performance measurements the concept of real options and risk management from the perspective of shareholder wealth maximization makes the book rich and compelling they address researchers and students in the field of international business finance and corporate governance on the business side executives with strategic responsibilities chief financial officers and bankers who analyze corporate performance and give advice on risk management will benefit from reading this book

Managing the Continuum: Certainty, Uncertainty, Unpredictability in Large Engineering Projects 2013-05-24

Approaches for Managing Uncertainty in Learning Management Systems 1999
Harvard Business Review on Managing Uncertainty 2008-09-26
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